Aiming to be a Company with a Strong Presence

A journey connecting the past, present, and future

For over 100 years, the Sumitomo Osaka Cement Group has contributed to the development of the social infrastructure through the stable supply of cement. Based on this history, as well as our technological capabilities, we have expanded our business into a wide range of fields, including Mineral Resources, Cement-Related Products, Optoelectronics, and Advanced Materials. In recent years, as part of our efforts to reduce environmental impact and to realize a recycling-oriented society, we have been focusing on next-generation technologies. We aspire to contribute to solving social issues, and to achieve further growth and increased corporate value as a company that supports the future.

Medium- to Long-Term Vision "SOC Vision 2035"

Our "SOC Vision 2035" depicts the ideal position of the Sumitomo Osaka Cement Group in 2035, under which "environmental solutions" is the key concept for each of our lines of business. In addition, by achieving ongoing growth through differentiation and our own unique style, we intend to become a "company with a strong presence" that is essential to society.

Working to Deliver Medium- to Long-Term Value Creation → P.14

2050 Carbon Neutral Vision "SOCN2050"

The Sumitomo Osaka Cement Group is taking on the challenge of achieving carbon neutrality by 2050, and we have attained one of the highest fossil energy substitution and recycled product consumption rates in Japan. In addition to reducing CO_2 emissions from fossil energy sources by 2030, we are also working to reduce CO_2 emissions from processes using limestone, our main raw material, by 2050.

Greenhouse Gas (GHG) Reduction Targets for 2030 and Status of Initiatives → P.50

Present-day initiatives that are building pathways to the future

Cement terminal in Australia comes onstream

As part of our growth strategy for our overseas cement business, we invested in a cement terminal in New South Wales, Australia, in collaboration with a local partner. The terminal came onstream in 2021. Australia is currently one of our main cement export destinations, and we will work to expand the handling volume and revenue of this cement terminal by entering into downstream businesses.

Sumitomo Osaka Cement Group Overview by Segment → P.26

Shuho Mine shipping berth extension

Shuho Mine possesses one of the highest-quality and most abundant limestone resources in Japan, and has maintained steady production and a reliable shipping system for many years. Currently, with the aim of strengthening our stable supply framework for limestone, we are in the process of building an extension to the shipping berth (ship docking facility) at Senzaki Port, with completion scheduled for fiscal 2025. This will enable us to achieve continuous dependable supply through more efficient shipping and logistics.

Strategy progress, achievements, and challenges → P.17
Sumitomo Osaka Cement Group Overview by Segment → P.26

Construction of a new electrostatic chuck manufacturing facility

Electrostatic chucks, a core product of our Advanced Materials business, is a key component of semiconductor manufacturing equipment that employs our unique nanotechnology. Full-scale production began in 1999 at our Ichikawa Plant. In anticipation of future market expansion, we are constructing a new manufacturing building at the Ichikawa Plant with the objective of commencing shipments in the first half of fiscal 2026, thereby increasing production capacity, while simultaneously promoting laborsaving initiatives and automation.

Strategy progress, achievements, and challenges → P.17
Sumitomo Osaka Cement Group Overview by Segment → P.26

Acceptance of disaster waste from the Noto Peninsula earthquake

Since the Great East Japan Earthquake in 2011, the Sumitomo Osaka Cement Group has been actively engaged in accepting disaster waste. In the case of the 2024 Noto Peninsula earthquake, we took in wood debris generated by the disaster via marine transport and achieved 100% recycling by putting it to use as a cement raw material and a source of thermal energy. We will continue to contribute to the early recovery and reconstruction of disaster-stricken areas by accepting disaster waste.

Contributing to the Development of a Recycling-Based Society → P.64

Adopting AI solutions for cement shipping planning

Conventional cement shipping operations have been hampered by numerous constraints and adjustments, but we have successfully conducted a proof-of-concept study using ALGO ARTIS CORPORATION's AI solution "Optium," and we mean to fully implement AI-based shipping planning starting in April 2026. We will continue to contribute to the promotion of DX, cost reductions, and CO_2 emissions reduction, along with improving the efficiency and flexibility of shipping operations.

Completion of test facilities for manufacturing recycled CO_2 artificial limestone at our Tochigi Plant

In April 2025, the NEDO Green Innovation Fund project, "Recycled CO_2 Artificial Limestone Pilot-Scale Test Facility," began operations on the grounds of the Tochigi Plant. With an annual production capacity of 270 tons, we are accumulating knowledge for the design of future full-scale plants. We will continue to make use of this facility to advance our technology and promote its implementation in society.

CCU Using CO_2 Recycling Artificial Limestone → P.54

History Timeline

1900–

1907 Founded as Iwaki Cement Co., Ltd.
1925 Merged with Hinode Cement Co., Ltd. (Current Hachinohe Cement Co., Ltd.)
1940 Merged with Fukoku Cement Co., Ltd. (Current Tochigi Plant)

1916 Founded as the Cement Division of Osaka Yogyo Co., Ltd.
1926 Established Osaka Yogyo Cement Co., Ltd.

1950–

1960 Merged with Kawasaki Cement Co., Ltd. (Current Gifu Plant)
1963 Company name changed to Sumitomo Cement Co., Ltd.
1966 Newly established Ako Plant
1991 Launch of the Advanced Materials business
1992 Launch of the Optoelectronics business

1961 Newly established Kochi Plant
1963 Company name changed to Osaka Cement Co., Ltd.

1994

Sumitomo Cement Co., Ltd.
and Osaka Cement Co., Ltd.
merge to form
Sumitomo Osaka Cement Co., Ltd.

1995–

1997 Construction of a new plant for mass production of silicon carbide (SiC) products
2002 Completed the New Technology Research Laboratory, "Nano Tera Technology Center"
2009 Commenced operation of biomass power generation facilities (Tochigi Plant)
2010 Launch of the cement recycling business using soot and ash from incinerated waste (Ako Plant)
2012 Commenced processing of disaster waste from a wide area due to the Great East Japan Earthquake

2020–

2020 Announcement of our 2050 Carbon Neutral Vision "SOCN2050"
2023 Announcement of our Medium- to Long-term Vision for 2035, "SOC Vision 2035"

At a Glance

Sumitomo Osaka Cement's two major businesses

The distinctive feature of our business is that it consists of two major pillars. Our Cement-related business encompasses cement and related areas that are essential for social infrastructure such as buildings, bridges, and roads, while our High-Performance Products business consists of semiconductors, optical communications, and other products that support an IoT/ICT-driven society. With "environmental solutions company" as our keywords, we will provide a range of solutions to society through diverse manufacturing and services.

Cement-Related Business

Cement

This segment engages in the manufacture and sale of assorted cements and cement-related solidification materials. The business contributes to social infrastructure development through sophisticated technological capabilities and extensive quality control. It also actively works to develop a recycling-based society primarily through efforts to expand its collection of recyclable materials for use in the manufacturing process.

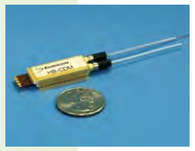
Mineral Resources

Leveraging one of the largest scales of high-quality and abundant limestone resources in Japan, Sumitomo Osaka Cement supplies limestone used as an industrial resource in a wide range of fields, including steelmaking, chemistry, and aggregate and cement resources.

Cement-Related Products

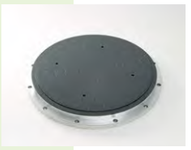
This business encompasses the manufacture and sale of concrete repairing and reinforcing materials for concrete structures. Combining the experience with technological capabilities gained in the Cement business, the Group provides a one-stop service, from materials manufacturing to on-site construction.

High-Performance Products Business



Optoelectronics

Taking advantage of cutting-edge optical communications technology, Sumitomo Osaka Cement is mainly involved in the development, manufacture and sale of lithium niobate (LN) modulators, which carry out the role of converting electrical signals to optical signals, a critical component for high-capacity optical communications systems.



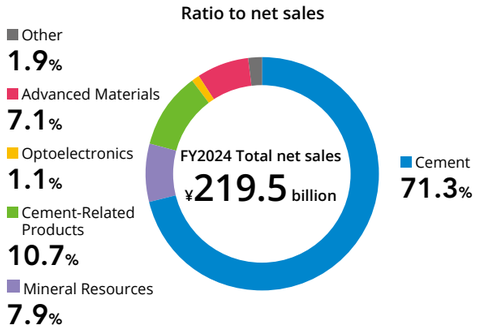
Advanced Materials

Leveraging skills in proprietary nanoparticle manufacturing technology, Sumitomo Osaka Cement pursues the development, manufacture, and sale of functional materials such as cosmetics materials, paints and coatings, and antibacterial agents. In addition, our ceramics that utilize special functional particles have been adopted for use in semiconductor manufacturing equipment and other applications.

Other

Operations here include real estate leasing of Group-owned idle land and information processing services.

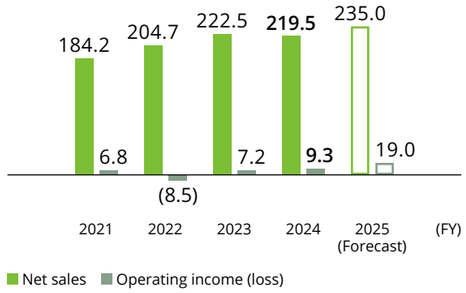
Performance Summary



Employees	Non-consolidated	1,312
	Consolidated	2,952
Group companies (consolidated subsidiaries)		46
Number of major domestic bases		20
Number of overseas bases		5

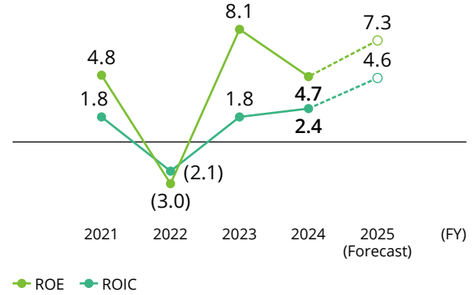
Net sales/Operating income (loss)

(Billions of yen)



ROE/ROIC

(%)



Non-financial information summary

Recycling of waste and byproducts from cement manufacturing
Total volume:
4,661 thousand tons
Base unit:
545 kg/t-cement
(FY2024)

Energy-related CO_2 emissions intensity derived from cement manufacturing (excluding waste-derived CO_2 emissions)
263 kg-CO_2eq/t-cement
(FY2024)

Thermal energy substitution rate
43%
Note: Substitution rate for coal and other fossil fuels
(FY2024)